

Trends in Brand Development among Agricultural Enterprises

Karimova Maftuna Nurdinovna ¹

¹ Acting Associate Professor, PhD in Economics, Department of Law and Socio-Economic Sciences, Samarkand Campus, Abu Rayhon Beruniy University, Non-Governmental Educational Institution
E-mail: kmaftuna538@gmail.com

ARTICLE INFO

Keywords:

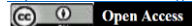
Agricultural enterprises,
brand development,
brand identity,
regional branding,
certification,
digital marketing,
sustainability,
traceability,
Brand Development Index.

Vol. 01, No.05, 2026

<https://doi.org/10.5281/zenodo.23666420>

Copyright © 2026 by author(s) and Scientific Research Publishing Inc. This work is licensed under the Creative Commons Attribution International License (CCBY4.0).

<http://creativecommons.org/licenses/by/4.0/>



ABSTRACT

Agricultural enterprises are increasingly operating in highly competitive markets where distinctive product identities, consistent quality, geographical origin, and sustainable relationships with consumers play an essential role in ensuring long-term economic growth. Consequently, brand development has evolved beyond traditional trademark creation to encompass regional identity, product certification, innovative packaging, digital marketing, environmental sustainability, and supply chain traceability. This article examines the major trends influencing brand development among agricultural enterprises and identifies the organizational, economic, technological, and market-related factors determining their successful implementation. Based on a comprehensive conceptual review, comparative analysis, and systematic evaluation of existing branding approaches, the study identifies seven interconnected trends shaping modern agricultural branding strategies. Particular attention is given to product differentiation, collective and regional branding, quality assurance, digital customer engagement, sustainability-oriented communication, and data-driven brand management. Furthermore, the research proposes an integrated Brand Development Index (BDI) incorporating five essential dimensions: market orientation, brand identity, quality credibility, digital engagement, and environmental sustainability. The proposed framework provides a methodological foundation for evaluating the current level of brand development, identifying organizational weaknesses, and prioritizing strategic improvements. The findings emphasize the importance of integrating branding initiatives with production quality, technological innovation, consumer preferences, and sustainable business practices. The study concludes that a systematic approach to agricultural brand development can strengthen market positioning, increase consumer confidence, improve export competitiveness, and support the sustainable economic development of agricultural enterprises in domestic and international markets.

Introduction

Agricultural enterprises increasingly need to distinguish their products in markets where buyers consider not only price and availability but also quality, origin, safety, and reliability. Branding can help producers communicate these attributes, build consumer trust, and improve access to domestic and export markets. In agriculture, however, brand development depends on more than a name or visual identity: it also requires consistent product quality, appropriate certification, effective marketing, adequate financing, and reliable storage and distribution.

The development of agricultural brands may be constrained by limited financial resources, insufficient marketing expertise, low awareness of branding services, and difficulties in meeting quality and international standards. These challenges are particularly relevant to fruit and vegetable producers, whose products are seasonal and perishable and whose market access often depends on processing, logistics, and coordination among producers. Previous studies have considered agricultural branding in relation to export potential, certification, financing, and digital food trade [3–7]. Yet understanding how producers perceive branding, what conditions they consider necessary, and what obstacles they encounter remains important for developing practical support measures.

This study examines trends in brand development among agricultural enterprises, with particular attention to fruit and vegetable producers in the Fergana, Surkhandarya, and Tashkent regions. It draws on a 16-question survey of 50 respondents, including farms, dehqan farms, limited liability companies, agricultural processors, storage and logistics businesses. The study aims to assess respondents' awareness of branding, their readiness to operate under a brand, their views on cluster-based promotion and product differentiation, and the main financial, institutional, and marketing barriers to brand development. The results are used to identify areas where enterprise capacity and support measures could be strengthened.

Literature review

Brand development is a strategic process involving the creation of a distinct identity, the development of customer trust, and the establishment of a competitive position in the market. Aaker's principles of branding provide a general conceptual foundation for understanding how brands can be built and managed to support long-term success [1]. In agricultural enterprises, these principles are especially relevant because product quality, origin, reliable supply, and consumer confidence all contribute to a product's market identity.

Effective research into brand development also requires appropriate methods for collecting and interpreting market information. Ikramov, Pardayev, and Abduxalilova discuss statistical analysis in marketing research, providing a methodological basis for examining consumer and market data [2]. Such methods can help agricultural enterprises assess brand awareness, identify customer preferences, and evaluate the effectiveness of branding decisions.

Recent studies by Karimova address several aspects of branding and competitiveness in agriculture. Research on international experience considers how branding fruit products can contribute to greater export potential [3], while another study examines the relationship between organic, halal, and carbon-neutral certification and the prices of Uzbek products [4]. These topics highlight the role of product differentiation and quality signals in developing market value. Research focused on Middle Eastern countries further considers the brand factor in the export competitiveness of fruit and vegetable products [5].

Financing is another important dimension of brand development. Karimova's work on assessing and improving sources of brand financing in agricultural enterprises draws attention to the resources required to establish and promote agricultural brands [6]. In addition, research on platform-driven food trade considers opportunities for alternative food businesses, connecting digital platforms and market access with the development of food-related enterprises [7].

Taken together, the literature presents agricultural brand development as a multifaceted process involving brand strategy, market research, product differentiation, certification, export competitiveness, financing, and digital trade channels. These perspectives provide a basis for examining current trends in brand development among agricultural enterprises and for assessing how enterprises can strengthen their market position through coordinated branding activities.

Research methodology

The object of the study is agricultural enterprises, including farms, agribusiness companies, and producers operating within cooperatives or clusters. The subject comprises the organizational and economic relations involved in creating, communicating, and managing agricultural brands in response to changing market expectations.

The study applies systems analysis, comparative analysis, thematic grouping, and conceptual modeling. Systems analysis treats brand development as a connected process spanning production, quality management, packaging, communication, and market relationships. Comparative analysis is used to identify common directions in current branding practice and the particular constraints faced by

agricultural producers. Thematic grouping organizes these directions into analytically distinct but interrelated trends.

Conceptual modeling is used to synthesize the findings into a framework that links market signals and enterprise capabilities with brand-development activities and expected outcomes. Five assessment dimensions are specified: market orientation, brand identity, quality credibility, digital engagement, and sustainability. The resulting Brand Development Index is proposed as a flexible diagnostic measure rather than a fixed international standard.

The combined use of these methods enables a structured review of the problem, clarification of the relationships among principal trends, and development of evidence-informed recommendations. As the study is conceptual and comparative, the proposed index requires empirical calibration before it is used for formal benchmarking across enterprises or sectors.

Analysis and results

In addition, a 16-question survey was developed to examine the extent to which fruit-producing farms in our country apply brand strategies. The survey involved 50 respondents from farms, limited liability companies, and dehqan farms producing various agricultural products in the Fergana, Surkhandarya, and Tashkent regions. Participants also included agricultural enterprises and logistics companies engaged in processing, storing, and delivering agricultural products to consumers. The questionnaire gathered general information about the creation and development of fruit brands, the conditions required to establish a brand, and brand performance (Figure 1).



Figure 1. Questionnaire responses on general information about brands

The survey results indicate that nearly 80% of farms had information about brands and branding, while only 20% had no understanding of the subject or had not taken an interest in it.

Regarding enterprises that had worked with brands in the country's fruit and vegetable sector, 62% of respondents were aware of such enterprises. Most of them named the product and company brands "Agromir," "Sochnaya Dolina," "Vesagro," "365 Kun," "Bliss," and "Dena." The remaining 38% said they had not heard of these brands or had not paid attention to them.

In response to the question, "Does your farm have the capacity to operate under a brand?", 70% said that the necessary conditions were not available, 28% said they were available, and 2%—one respondent provided additional comments on the possibility of operating under a brand. The respondent noted that foreign markets demand products produced under a brand for export and that exporting companies provide financing, storage, and logistics conditions to meet this demand.

When asked, "Do marketing and branding services in our country meet international standards?", 64% of participants said they did not, 22% said they did, and 14% elaborated on their views. Respondents explained that some farms were unaware that marketing and branding services were available in the

country, that the sector lacked sufficiently qualified personnel, and that higher-level organizations had not addressed the introduction of these services.

The survey also examined whether joining a cluster helps promote products and, if so, how. The results were presented in a diagram. Of the participants, 54% said that cluster membership did not help with product promotion, 42% said that it did, and 4% offered additional comments. Some respondents stated that working in a cluster was not effective for certain farms because the costs of innovation increased and positive results had not yet been observed.

The survey further explored whether the cluster system helps promote products in the fruit and vegetable sector and, if so, how (Figure 2). Sixty-two percent of respondents said it did not help, while 38% said that it did. Some participants again noted that cluster participation was not effective for certain farms, as innovation-related costs had risen without yet producing positive results.

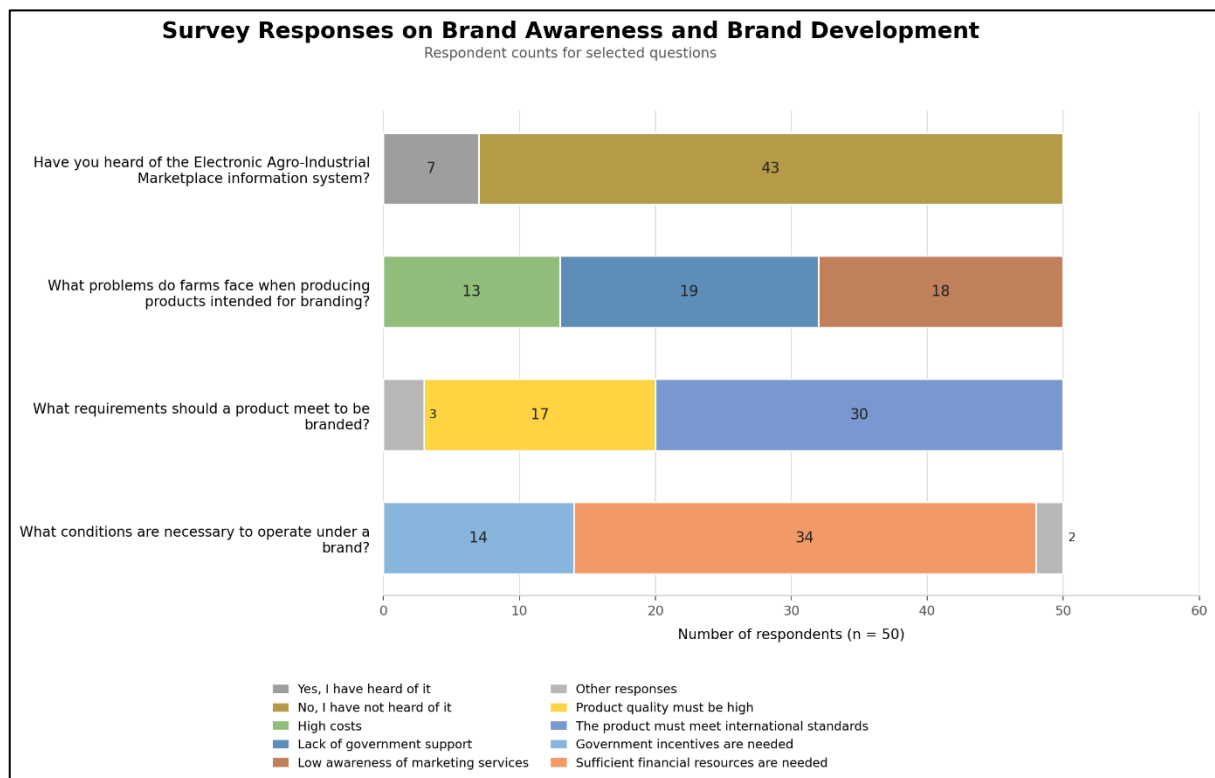


Figure 2. Questionnaire responses on the conditions required for brand creation

In response to the question, “Do you differentiate your products during the sales process?”, 78% of participants said they did not modify their products or incur additional costs for them. The remaining 22% said that they differentiated their products and classified them according to quality indicators. They also noted that product differentiation had helped their farms create additional value chains and improve their economic performance.

When asked, “What conditions are necessary to operate under a brand?”, 68% of respondents said that sufficient financial resources were needed, while 28% stated that government incentives were necessary. The managers of two farms suggested additional response options: “a shortage of qualified personnel or insufficient staff experience” and “the need to improve quality and provide information.”

In response to what makes a product suitable for branding, 34% of participants emphasized high product quality, 60% said the product should meet international standards, and 6% provided other answers. Their comments suggested that a product’s suitability for branding may also depend on its price and quantity, as well as its ability to strengthen consumer perceptions of the product’s characteristics.

Participants identified several problems faced by farms when producing goods intended for branding: 26% pointed to high costs, 38% to insufficient government support, and 36% to limited

awareness of marketing services. They also mentioned staff shortages, inadequate workforce capacity, a lack of market analysis, and the failure to conduct appropriate marketing research.

It should also be noted that in 2022, the “Bozor Maydoni” electronic trading portal for the agro-industrial complex was launched. The portal is used by farmers, agricultural producers, large clusters, agrologistics centers, processing enterprises, and small and large retail chains. Its main purpose is to reach residents of areas with limited access to financial services and less mobile categories of agricultural producers, and subsequently to facilitate the conclusion of export contracts and the development of agricultural exports through the platform.

Participants’ awareness and opinions of this trading portal were therefore important. The survey asked: “Have you heard of the ‘Electronic Agro-Industrial Market Portal (Marketplace)’ information system, and what type of activity does it carry out?” Most participants—86%—said they had not heard of it and had not previously encountered the system. The remaining 14% had learned about it through television, other mass media, radio, or social networks. Nevertheless, even those who had heard of the system were not fully informed about its capabilities.

Responses concerning the effect of branding services on farm performance produced the following results: 29 participants (58%) said that such services would bring no change; 12 (24%) said they would save time and costs; and 8 (16%) said they would help preserve farm products by reducing losses and waste without affecting quality. One participant provided an individual response (Figure 3).

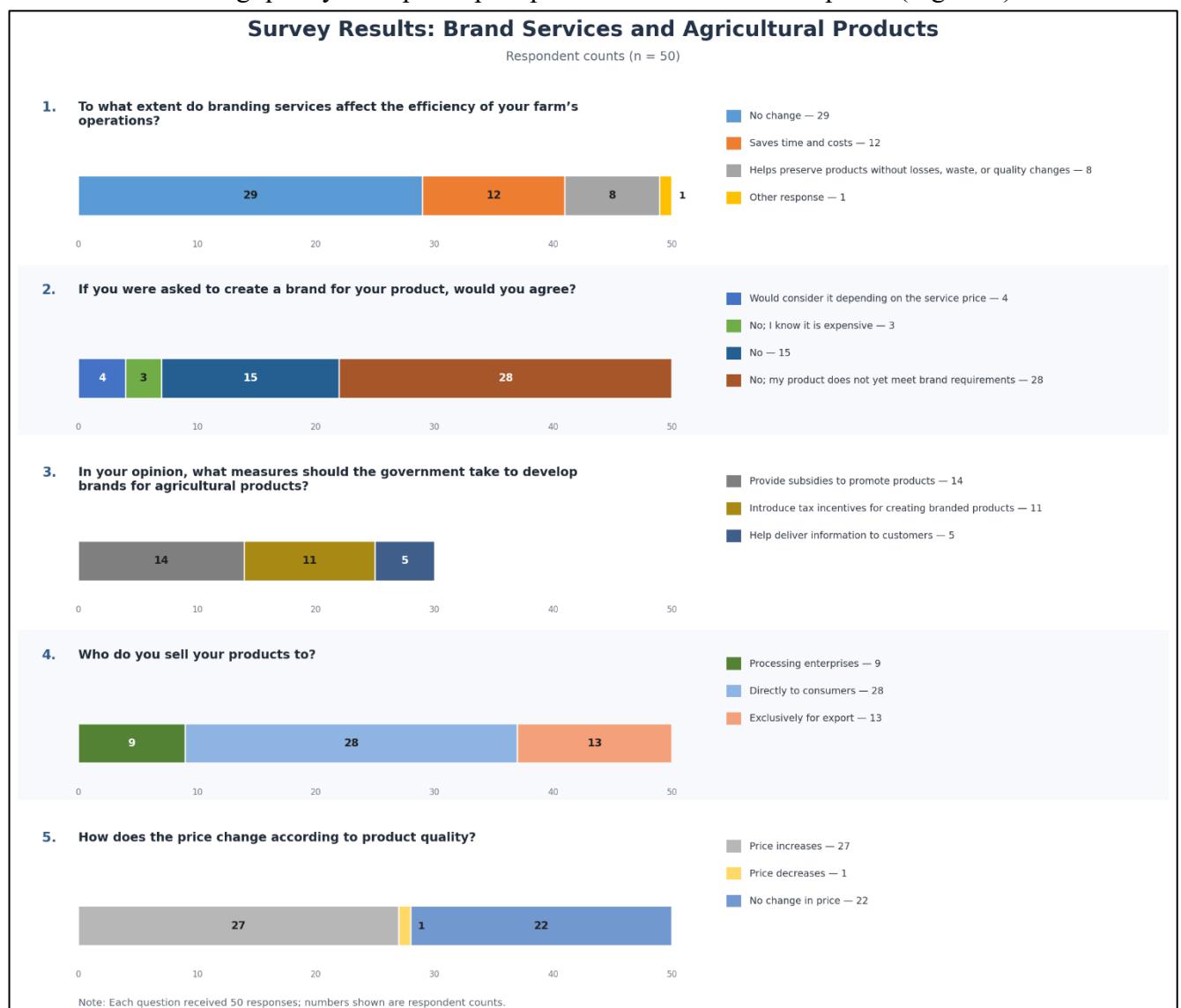


Figure 3. Questionnaire responses on brands and their effectiveness

Regarding the creation of a brand for farm products, 30% of participants said that the service was too expensive and that they would not use it; 56% said their products did not yet meet the requirements for branding; 8% said they would consider the offer depending on the service price; and only 6% said they would agree to use it.

In response to the question, “In your opinion, what measures should the government take to develop brands for agricultural products?”, 68% of participants supported providing subsidies to promote products, 22% supported introducing tax incentives for creating branded products, and 10% said that assistance should be provided in delivering information to customers.

When asked, “Who do you sell your products to?”, the majority of respondents—56%—said they sold directly to consumers, 18% sold to processing enterprises, and 26% sold their products exclusively for export. This indicates that farm products are traded in the domestic market, while approximately half are directed to export markets. This situation may limit farms’ opportunities to earn additional income.

Products produced by farms vary considerably, making the question “How does price change according to product quality?” a subject of debate. Fifty-four percent of respondents said the price increased, 44% said it remained unchanged, and 2% suggested that it decreased. Participants explained that the long production cycle of agricultural goods, the difficulty of managing their supply and demand, their perishability, and seasonality have a substantial impact on prices. They also noted that, in some cases, quality-related costs do not produce the expected results and may not even be recovered.

The survey findings indicate that important issues related to brands and branding remain unresolved in the country, and that farms operating in agriculture have not yet developed sufficient knowledge of marketing and branding. It is therefore advisable to provide farms with consultations and recommendations on how marketing and branding can contribute positively to the economic growth of agriculture.

Discussion

The results should be interpreted in light of the original evidence and the study context. Survey responses and descriptive comparisons indicate perceived opportunities and constraints, but do not establish causal effects. Additional representative data and longitudinal assessment would strengthen the generalizability of these findings.

Conclusions and recommendations

The survey results show that respondents are generally familiar with branding: nearly 80% reported having information about brands and branding, and 62% were aware of branded enterprises in the country’s fruit and vegetable sector. However, awareness does not necessarily translate into readiness to develop a brand. Seventy percent of respondents said their farms lacked the conditions needed to operate under a brand, while 64% considered the country’s marketing and branding services not to meet international standards. Respondents also pointed to shortages of qualified personnel, limited marketing knowledge, insufficient market analysis, and a lack of institutional support.

The findings indicate that branding is constrained by financial and product-related factors. Sufficient financial resources were identified as a necessary condition by 68% of respondents, while 38% identified insufficient government support as a barrier to producing goods intended for branding. Meeting international standards was considered an important requirement by 60% of respondents, and 34% emphasized the need for high product quality. Only 22% reported differentiating their products during sales, suggesting that product differentiation remains limited among the surveyed enterprises.

Respondents expressed mixed views on clusters as a means of promoting agricultural products: 42% said cluster membership helped, while 54% said it did not. The survey also found low awareness of the “Bozor Maydoni” electronic marketplace: 86% of respondents had not heard of the platform. This

points to a need for clearer communication about digital marketing and trading opportunities and for practical assistance that helps producers use these channels.

Based on these findings, agricultural enterprises would benefit from accessible consultations and training in brand strategy, market research, product differentiation, quality management, and export requirements. Support measures could include targeted financing and subsidies, incentives for meeting quality and certification standards, and assistance in developing collective or regional brands. Cluster initiatives should be assessed in terms of their practical value to participating farms, while the capabilities of electronic marketplaces should be communicated more effectively. These measures could help enterprises build credible brands, improve market access, and strengthen the competitiveness of agricultural products.

References

1. Aaker D. Aaker o brendinge. 20 prinsipov dostijeniya uspeha. – M.: Eksmo, 2016. –256 s.
2. Ikramov M.A., Pardayev M.K., Abduxalilova L.T. Marketing tadqiqotlarida statistik taxlil. –T.: Sano-standart, 2022.
3. Karimova M.N. Xalqaro tajriba asosida meva mahsulotlarini brendlash orqali eksport salohiyatini oshirish yo'llari // "Agrobiznes, fan va texnologiyalar" ilmiy-amaliy elektron jurnali. – Toshkent, 2026. – №1. – B. 546–555.
4. Karimova M.N. "Yashil" qo'shilgan qiymat: organik, halol va karbon-neytral sertifikatlarining O'zbekiston mahsulotlari narxiga ta'siri // "Agrobiznes, fan va texnologiyalar" ilmiy-amaliy elektron jurnali. – Toshkent, 2026. – №8. – B. 166–176.
5. Karimova M.N. Yaqin Sharq mamlakatlarida meva-sabzavot mahsulotlarining eksport raqobatbardoshligini oshirishda brend omilining ta'sirini baholash // "Agrobiznes, fan va texnologiyalar" ilmiy-amaliy elektron jurnali. – Toshkent, 2026. – Maxsus son, №1. – B. 1000–1005.
6. Karimova M.N. Agrar soha xo'jaliklarida brendni moliyalashtirish manbalarini baholash va takomillashtirish // "Agrobiznes, fan va texnologiyalar" ilmiy-amaliy elektron jurnali. – Toshkent, 2026. – Maxsus son, №1. – B. 1006–1013.
7. Karimova M.N. Platform-Driven Food Trade: Opportunities for Alternative Food Businesses. In: Proceedings of MMIT'26 International Conference, June 6, 2026. – P. 177–185. DOI: 10.61587/mmit.tiue.uz.v1i1.262.
8. Keller K.L. Strategic Brand Management. Pearson, 2013.
9. Kotler P., Keller K.L. Marketing Management. Pearson, 2016.
10. Kapferer J.-N. The New Strategic Brand Management. Kogan Page, 2012.
11. Aaker D.A. Building Strong Brands. Free Press, 1996.
12. Porter M.E. Competitive Advantage. Free Press, 1985.
13. FAO. The State of Agricultural Commodity Markets 2020. FAO, 2020.
14. World Intellectual Property Organization. Geographical Indications: An Introduction. WIPO, 2017.
15. UNIDO. Agro-Value Chain Analysis and Development. UNIDO, 2009.